UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

of t	CURRENT REPORT Pursuant to Section 13 or 15 he Securities Exchange Act ate of Earliest Event Report	of 1934	2024		
	Corpay, Inc.				
(Exact	name of registrant as specified in	its charter)			
Delaware	001-35004		72-1074903		
(State or other jurisdiction of incorporation or organization)	(Commission File Number)		(I.R.S. Employer Identification No.)		
3280 Peachtree Road, Suite 2400	Atlanta		30305		
(Address of principal executive offices)	GA		(Zip Code)		
Registrant's te	lephone number, including area co	ode: (770) 449-0479			
Forme	Not Applicable r name or former address, if changed sinc	e last report			
Check the appropriate box below if the Form 8-K filing is following provisions:			the registrant under any of the		
☐ Written communications pursuant to Rule 425 under					
☐ Soliciting material pursuant to Rule 14a-12 under the	e Exchange Act (17 CFR 240.14a-12	2)			
☐ Pre-commencement communications pursuant to Rul	le 14d-2(b) under the Exchange Act	(17 CFR 240.14d-2(b			
☐ Pre-commencement communications pursuant to Rul	e 13e-4(c) under the Exchange Act	(17 CFR 240.13e-4(c))		
Securities registered pursuant to Section 12(b) of the Act:					
Title of each class	Trading Symbols(s)	Name of each ex	xchange on which registered		
Common Stock	CPAY	New Yo	New York Stock Exchange		
Indicate by check mark whether the registrant is an emerg chapter) or Rule 12b-2 of the Securities Exchange Act of		Rule 405 of the Securit	ries Act of 1933 (§230.405 of this		
Emerging growth company □					
If an emerging growth company, indicate by check mark i or revised financial accounting standards provided pursua			on period for complying with any nev		
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Item 2.02 Results of Operations and Financial Condition.

On October 28, 2024, Corpay, Inc. ("Corpay" or the "Company") issued a press release announcing its preliminary financial results for the third quarter ended September 30, 2024 and its adjusted net income per share outlook for the full year 2024. A copy of the press release is attached as Exhibit 99.1, which is incorporated by reference in its entirety.

The information in this item, including Exhibit 99.1, is being furnished, not filed. Accordingly, the information in this item will not be incorporated by reference into any registration statement filed by Corpay, Inc. under the Securities Act of 1933, as amended, unless specifically identified as being incorporated into it by reference.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

In 2021, Corpay, Inc. ("Corpay" or the "Company) awarded a performance option to its CEO to purchase 850,000 shares of common stock at an exercise price of \$261.27 per share. The performance option would vest only if Corpay achieved specific stock price hurdles for ten consecutive trading days not later than December 31, 2024. The stock price hurdle for 550,000 shares subject to the award was \$350, and the stock price hurdle for the remainder of the award was \$400.

At Corpay's regularly scheduled third quarter Compensation Committee meeting on October 23, 2024, the Company agreed to cancel 300,000 stock options under the second tranche and modify the criterion for 550,000 shares under the first tranche of the performance option award to require that Corpay achieve a closing stock price at or above \$350 for at least 3 trading days by December 31, 2024. Additionally, the CEO agreed to forgo any new equity grants in 2025.

The modified performance option award was approved by the Compensation Committee of Corpay, which is composed entirely of entirely of independent directors, with the assistance of its independent compensation consultant, following the consideration of, among other things, the CEO's performance and the Company's strategic progress and financial performance since 2021.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 Corpay, Inc. press release dated October 28, 2024

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Cover Page Interactive Data File (formatted as Inline XBRL)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Corpay, Inc.

October 28, 2024 By: \(\s\rm Tom Panther \)

Tom Panther Chief Financial Officer

Exhibit Index

Exhibit No. Description
 99.1 Press release dated October 28, 2024.
 104 Cover Page Interactive Data File (formatted as Inline XBRL).



Corpay Announces Preliminary Third Quarter 2024 Financial Results

Atlanta, Ga., October 28, 2024 — Corpay, Inc. (NYSE: CPAY), a corporate payments company, today announced certain preliminary financial results for its third quarter ended September 30, 2024.

Preliminary Financial Results for Third Quarter of 2024:

- Revenue is expected to be \$1.029 billion
 - Same store sales remained stable sequentially in the third quarter, and were essentially flat
 - Segment results in line with our expectations
- Earnings per diluted share is expected to be \$3.90
- Adjusted earnings per diluted share is expected to be \$5.00¹
- Reiterating full year adjusted earnings per diluted share guidance of \$19.00¹, at the mid-point provided on August 7, 2024

"We're pleased that our third quarter results finished at the higher end of our revenue and earnings guidance ranges. Our confidence in our fourth quarter outlook is higher today than in August, and calls for low double digit organic revenue growth, and an annualized Cash EPS exit run-rate above \$21.00," said Ron Clarke, chairman and chief executive officer, Corpay, Inc.

The Company will hold its regularly scheduled earnings call at 5:00 pm on November 7, 2024.

The Company also filed today a Form 8-K related to a modification to the CEO 2021 performance option grant.

Preliminary Results:

The preliminary estimated financial results for the quarter ended September 30, 2024 included in this press release are preliminary, unaudited and subject to completion, and may change as a result of management's continued review. Such preliminary results are subject to the finalization of quarter-end financial and accounting procedures. While carrying out such procedures, Corpay may identify items that would require it to make adjustments to the preliminary estimates of financial results set forth herein. As a result, Corpay's actual financial results could differ than the information set forth herein and such differences could be material.

Forward-Looking Statements:

This press release contains forward-looking statements within the meaning of the federal securities laws. Statements that are not historical facts, including statements about Corpay's beliefs, assumptions, expectations and future performance, are forward-looking statements. Forward-looking statements can be identified by the use of words such as "anticipate," "intend," "believe," "estimate," "plan," "seek," "project" or "expect," "may," "will," "would," "could" or "should," the negative of these terms or other comparable terminology.

These forward-looking statements are not a guarantee of performance, and you should not place undue reliance on such statements. We have based these forward-looking statements largely on preliminary



information, internal estimates and management assumptions, expectations and plans about future conditions, events and results. Forwardlooking statements are subject to many uncertainties and other variable circumstances, such as our ability to successfully execute our strategic plan, manage our growth and achieve our performance targets; the impact of macroeconomic conditions, including any recession that has occurred or may occur in the future, and whether expected trends, including retail fuel prices, fuel price spreads, fuel transaction patterns, electric vehicle, and retail lodging price trends develop as anticipated and we are able to develop successful strategies in light of these trends; our ability to attract new and retain existing partners, fuel merchants, and lodging providers, their promotion and support of our products, and their financial performance; the failure of management assumptions and estimates, as well as differences in, and changes to, economic, market, interest rate, interchange fees, foreign exchange rates, and credit conditions, including changes in borrowers' credit risks and payment behaviors; the risk of higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to successfully manage our credit risks and the sufficiency of our allowance for expected credit losses; our ability to securitize our trade receivables; the occurrence of fraudulent activity, data breaches or failures of our information security controls or cybersecurity-related incidents that may compromise our systems or customers' information; any disruptions in the operations of our computer systems and data centers; the international operational and political risks and compliance and regulatory risks and costs associated with international operations; the impact of international conflicts, including between Russia and Ukraine, as well as within the Middle East, on the global economy or our business and operations; our ability to develop and implement new technology, products, and services; any alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; the regulation, supervision, and examination of our business by foreign and domestic governmental authorities, as well as litigation and regulatory actions, including the lawsuit filed by the Federal Trade Commission (FTC); the impact of regulations and related requirements relating to privacy, information security and data protection: derivative and hedging activities: use of third-party vendors and ongoing third-party business relationships; and failure to comply with anti-money laundering (AML) and anti-terrorism financing laws; changes in our senior management team and our ability to attract, motivate and retain qualified personnel consistent with our strategic plan; tax legislation initiatives or challenges to our tax positions and/or interpretations, and state sales tax rules and regulations; the risks of mergers, acquisitions and divestitures, including, without limitation, the related time and costs of implementing such transactions, integrating operations as part of these transactions and possible failures to achieve expected gains, revenue growth and/or expense savings from such transactions; our ability to remediate material weaknesses and the ongoing effectiveness of internal control over financial reporting; our restatement of prior quarterly financial statements discussed in our Annual Report of Form 10-K for the year ended December 31, 2024 (the "2023 Form 10-K") may affect investor confidence and raise reputational issues and may subject us to additional risks and uncertainties, including increased professional costs and the increased possibility or legal proceedings and regulatory inquiries, as well as the other risks and uncertainties identified under the caption "Risk Factors" in the 2023 Form 10-K filed with the Securities and Exchange Commission ("SEC") on February 29, 2024 and subsequent filings with the SEC made by us. These factors could cause our actual results and experience to differ materially from any forward-looking statement made herein. The forward-looking statements included in this press release are made only as of the date hereof and we do not undertake, and specifically disclaim, any obligation to update any such statements as a result of new information, future events or developments, except as specifically stated or to the extent required by law. You may access Corpay's SEC filings for free by visiting the SEC web site at www.sec.gov.



About Non-GAAP Financial Measures:

This press release includes non-GAAP financial measures, which are used by the Company as supplemental measures to evaluate its overall operating performance. The Company's definitions of the non-GAAP financial measures used herein may differ from similarly titled measures used by others, including within our industry. By providing these non-GAAP financial measures, together with reconciliations to the most directly comparable GAAP financial measures, we believe we are enhancing investors' understanding of our business and our results of operations, as well as assisting investors in evaluating how well we are executing strategic initiatives. See the appendix for additional information regarding these non-GAAP financial measures and a reconciliation to the most directly comparable GAAP measure.

The Company refers to free cash flow, cash net income and adjusted net income attributable to Corpay interchangeably, a non-GAAP financial measure. Adjusted net income attributable to Corpay is calculated as net income attributable to Corpay, adjusted to eliminate (a) non-cash stock based compensation expense related to stock based compensation awards, (b) amortization of deferred financing costs, discounts, intangible assets, amortization of the premium recognized on the purchase of receivables, and amortization attributable to the Company's noncontrolling interest (c) integration and deal related costs, and (d) other non-recurring items, including unusual credit losses, the impact of discrete tax items, the impact of business dispositions, impairment charges, asset write-offs, restructuring costs, loss on extinguishment of debt, and legal settlements and related legal fees. We adjust net income for the tax effect of adjustments using our effective income tax rate, exclusive of discrete tax items. We calculate adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay to eliminate the effect of items that we do not consider indicative of our core operating performance.

Adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay are supplemental measures of operating performance that do not represent and should not be considered as an alternative to net income, net income per diluted share or cash flow from operations, as determined by U.S. generally accepted accounting principles, or U.S. GAAP. We believe it is useful to exclude non-cash share based compensation expense from adjusted net income because non-cash equity grants made at a certain price and point in time do not necessarily reflect how our business is performing at any particular time and share based compensation expense is not a key measure of our core operating performance. We also believe that amortization expense can vary substantially from company to company and from period to period depending upon their financing and accounting methods, the fair value and average expected life of their acquired intangible assets, their capital structures and the method by which their assets were acquired; therefore, we have excluded amortization expense from our adjusted net income. Integration and deal related costs represent business acquisition transaction costs, professional services fees, short-term retention bonuses and system migration costs, etc., that are not indicative of the performance of the underlying business. We also believe that certain expenses, discrete tax items, gains on business disposition, recoveries (e.g. legal settlements, write-off of customer receivable, etc.), gains and losses on investments, and impairment charges do not necessarily reflect how our investments and business are performing. We adjust net income for the tax effect of each of these adjustments items using the effective tax rate during the period, exclusive of discrete tax items.

Management uses adjusted net income per diluted share attributable to Corpay:

- as a measurement of operating performance because they assist us in comparing our operating performance on a consistent basis;
- for planning purposes, including the preparation of our internal annual operating budget;
- to allocate resources to enhance the financial performance of our business; and
- to evaluate the performance and effectiveness of our operational strategies.



About Corpay

Corpay (NYSE: CPAY) is a global S&P 500 corporate payments company that helps businesses and consumers manage and pay expenses in a simple, controlled manner. Corpay's suite of modern payment solutions help its customers better manage vehicle-related expenses (e.g. fueling and parking), travel expenses (e.g. hotel bookings) and accounts payable (e.g. paying vendors). This results in our customers saving time and ultimately spending less. Corpay – Payments made easy. For more information, please visit www.corpay.com.

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¹ Reconciliation of expected GAAP results to non-GAAP results is provided in Exhibit 1. A reconciliation of GAAP guidance to non-GAAP guidance is provided in Exhibit 2.



Exhibit 1

RECONCILIATION OF NON-GAAP MEASURES

(In millions, except shares and per share amounts) (Unaudited)

The following table reconciles net income attributable to Corpay and net income attributable to Corpay per diluted share to adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay:*

		Three Months Ended September 30,	
	2024		
Net income attributable to Corpay	\$	276	
Net income per diluted share attributable to Corpay	\$	3.90	
Stock based compensation		29	
Amortization ¹		61	
Other ²		12	
Total pre-tax adjustments	\$	102	
Income taxes ³		(23)	
Adjusted net income attributable to Corpay	\$	355	
Adjusted net income per diluted share attributable to Corpay	\$	5.00	
Diluted shares		71	

¹ Includes consolidated amortization related to intangible assets, premium on receivables, deferred financing costs and debt discounts.

² Includes losses and gains on foreign currency transactions, legal expenses, and removes the amortization attributable to the Company's noncontrolling interest.

³ Represents provision for income taxes of pre-tax adjustments.

^{*} Columns may not calculate due to rounding.



Exhibit 2

RECONCILIATION OF NON-GAAP GUIDANCE MEASURES (In millions, except per share amounts) (Unaudited)

The following table reconciles full year 2024 financial guidance for net income to adjusted net income and adjusted net income per diluted share, at both ends of the range:

	2024 GUIDANCE		
	 Low*		High*
Net income	\$ 1,056	\$	1,086
Net income per diluted share	\$ 14.77	\$	15.07
Stock based compensation	108		108
Amortization	235		235
Other	 42		42
Total pre-tax adjustments	\$ 385	\$	385
Income taxes	 (91)		(91)
Adjusted net income	\$ 1,350	\$	1,380
Adjusted net income per diluted share	\$ 18.85	\$	19.15
Diluted shares	72		72

^{*} Columns may not calculate due to rounding.