

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): March 16, 2020

FleetCor Technologies, Inc.

(Exact name of registrant as specified in its charter)

Delaware	001-35004	72-1074903
(State or other jurisdiction of incorporation or organization)	(Commission File Number)	(I.R.S. Employer Identification No.)
3280 Peachtree Road, Suite 2400 (Address of principal executive offices)	Atlanta GA	30305 (Zip Code)

Registrant's telephone number, including area code: (770) 449-0479

Not Applicable

Former name or former address, if changed since last report

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbols(s)	Name of each exchange on which registered
Common Stock	FLT	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 8.01 - Other Events.

On March 16, 2020, FleetCor Technologies, Inc. (the "Company") published certain shareholder outreach materials, which may be used from time to time by the Company in presentations to its shareholders and analysts in connection with the Company's upcoming annual meeting of shareholders. A copy of the materials is attached hereto as Exhibit 99.1 and incorporated herein by reference.

Additional Information

In connection with the Company's 2020 Annual Meeting of Shareholders, the Company will file with the U.S. Securities and Exchange Commission (the "SEC") and furnish to the shareholders of record entitled to vote at the 2020 Annual Meeting of Shareholders a definitive proxy statement and other documents. **SHAREHOLDERS ARE ENCOURAGED TO READ THE PROXY STATEMENT AND ALL OTHER RELEVANT DOCUMENTS WHEN FILED WITH THE SEC AND WHEN THEY BECOME AVAILABLE BECAUSE THOSE DOCUMENTS WILL CONTAIN IMPORTANT INFORMATION.** When the proxy statement is filed with the SEC, a notice of internet availability of the definitive proxy statement will also be mailed to shareholders of record. Investors and other interested parties will be able to obtain the documents free of charge at the SEC's website, www.sec.gov, or through a request in writing sent to FleetCor Technologies, Inc. at 3280 Peachtree Road, Suite 2400, Atlanta, Georgia 30305 Attention: General Counsel.

Participants in Solicitation

The Company and its directors and executive officers may be deemed to be participants in the solicitation of proxies in connection with the 2020 Annual Meeting of Shareholders. The participants in the solicitation of proxies in connection with the 2020 Annual Meeting of Shareholders are currently anticipated to be the Company, Ronald F. Clarke, Eric R. Dey, John Coughlin, Alan King, Armando L. Netto, Steven T. Stull, Michael Buckman, Thomas M. Hagerty, Mark A. Johnson, Jeffrey S. Sloan, Hala G. Moddelmog, Joseph W. Farrelly and Richard Macchia. **Information regarding the participants' respective interests in the Company is set forth in the Company's annual report on Form 10-K for the fiscal year ended December 31, 2019, filed with the SEC on March 2, 2020, and will be set forth in the proxy statement on Schedule 14A and accompanying solicitation materials and, if applicable, each participant's respective Statements of Changes in Beneficial Ownership on Form 4, each of which as with the SEC. These documents (when they become available), are available free of charge on the SEC's website.** Additional information regarding such interests and other relevant materials will be filed with the SEC when they become available.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Shareholder Outreach Materials, dated as of March 16, 2020.
104	Cover Page Interactive Data File (formatted as Inline XBRL).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FleetCor Technologies, Inc.

March 16, 2020

By: /s/ Daniel Fishbein

Daniel Fishbein
General Counsel

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2020 Annual Meeting Shareholder Engagement

March 2020

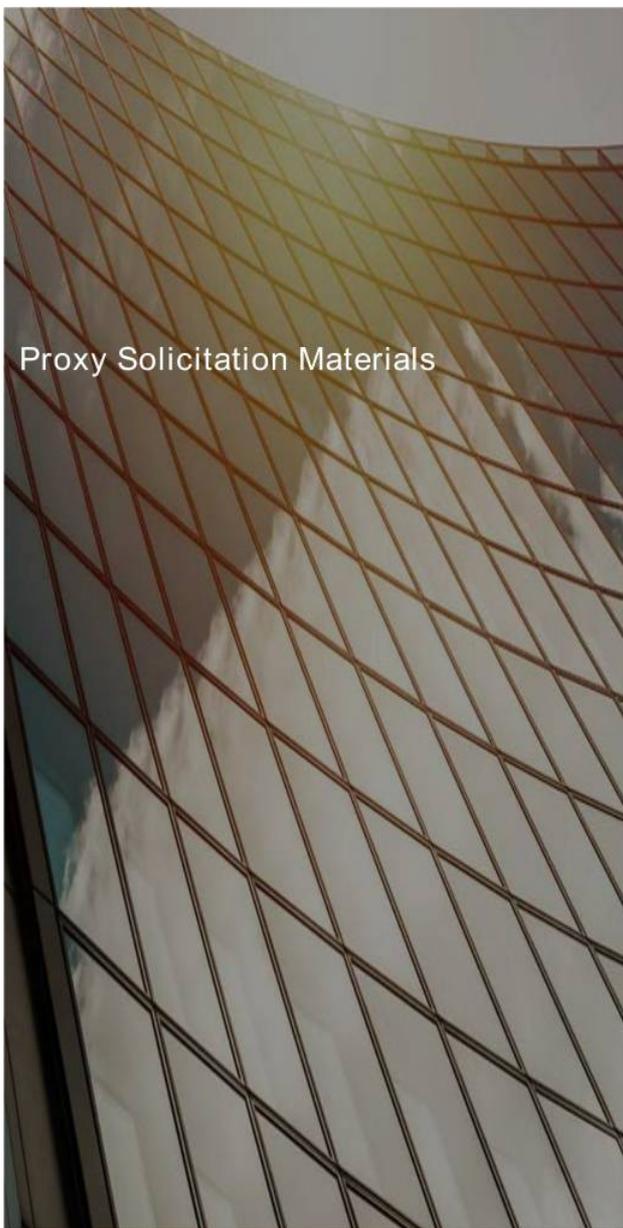


Safe Harbor Provision

This presentation contains forward-looking statements within the meaning of the federal securities laws. Statements that are not historical facts, including statements about FLEETCOR's beliefs, expectations, assumptions and future performance, are forward-looking statements. Forward-looking statements can be identified by the use of words such as "anticipate," "intend," "believe," "estimate," "plan," "seek," "project," "expect," "may," "will," "would," "could" or "should," the negative of these terms or other comparable terminology. Examples of forward-looking statements in this presentation include statements about FLEETCOR's beliefs, expectations and assumptions with respect to the lawsuit filed by the FTC, FLEETCOR's intentions with respect to challenging such lawsuit and the potential impact of such lawsuit.

These forward-looking statements are not a guarantee of performance, and undue reliance should not be placed on such statements. The forward-looking statements included in this presentation are made only as of the date hereof, and FLEETCOR does not undertake, and specifically disclaims, any obligation to update such statements as a result of new information, future events or developments except as specifically stated in this presentation or to the extent required by law. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results to differ materially from those contained in any forward-looking statement, such as adverse outcomes with respect to current and future legal proceedings including, without limitation, the FTC lawsuit, or actions of governmental or quasi-governmental bodies or industry standards or industry organizations with respect to our payment cards; fuel price and spread volatility; the impact of foreign exchange rates on operations, revenue and income; the effects of general economic and political conditions on fueling patterns and the commercial activity of fleets; changes in credit risk of customers and associated losses; failure to maintain or renew key business relationships; failure to maintain company product offerings; failure to maintain or renew sources of financing; failure to complete, or delays in completing, anticipated new partnership and customer agreements or acquisitions and to successfully integrate or otherwise achieve anticipated benefits from such partnerships and customer arrangements; failure to successfully expand business internationally, other risks related to our international operations, including the potential impact to our business as a result of the United Kingdom referendum to leave the European Union, risks related to litigation, the impact of new tax regulations and a resolution of tax contingencies resulting in additional tax liabilities; as well as the other risks and uncertainties identified under the caption "Risk Factors" in FLEETCOR's Annual Report on Form 10-K for the year ended December 31, 2019 and subsequent filings made by FLEETCOR with the Securities and Exchange Commission ("SEC"). You may obtain FLEETCOR's SEC filings for free by visiting the SEC website at www.sec.gov or FLEETCOR's investor relations website at investor.fleetcor.com. Trademarks which appear in this presentation belong to their respective owners.

This presentation includes non-GAAP financial measures, which are key measures used by the Company and investors as supplemental measures to evaluate the overall operating performance of companies in the industry. By providing these non-GAAP financial measures, together with reconciliations, we believe we are enhancing investors' understanding of our business and our results of operations, as well as assisting investors in evaluating how well we are executing strategic initiatives. See appendix for additional information regarding these GAAP financial measures and a reconciliation to the nearest corresponding GAAP measures.



Proxy Solicitation Materials

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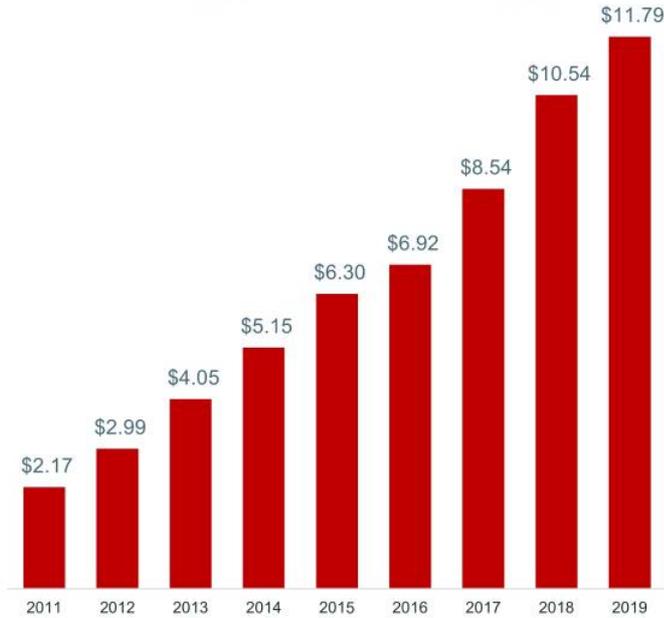
- 1 Superior Track Record of Growth
- 2 Forward-leaning Corporate Governance
- 3 Forward-leaning Compensation Governance
- 4 Responsive to Shareholder Feedback
- 5 Meaningful Changes to CEO Pay

Superior Track Record of Growth

FLEETCOR has delivered for shareholders every year since its IPO generating compound annual growth rates of 24% in adjusted net income per share and 32% in share price

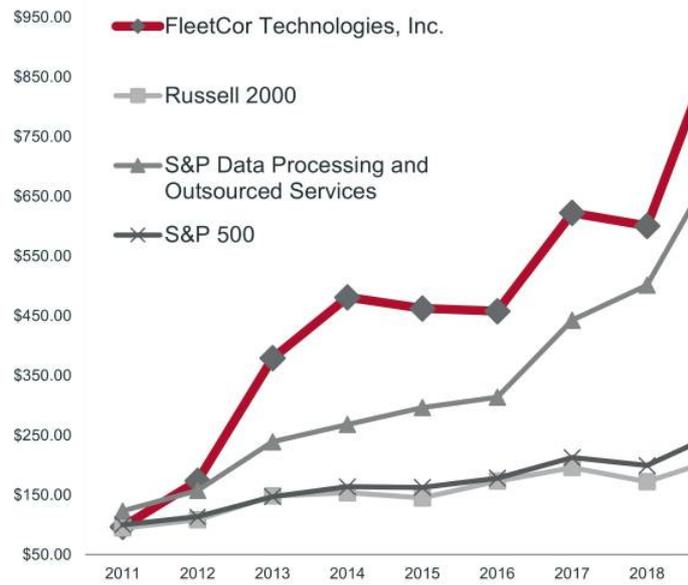
Adjusted Net Income/Share¹

2011-2019 CAGR= 24%



FLT Share Price

2011-2019 CAGR= 32%



¹ See appendix for reconciliation of this non-GAAP measure to GAAP

FLEETCOR has made significant improvements in Corporate Governance

- ✓ Highly engaged, experienced Board
- ✓ 8 of 9 Directors are independent
- ✓ Broader Director diversity search criteria
- ✓ Declassified Board of Directors
- ✓ Majority voting in Director elections
- ✓ Proxy access
- ✓ No supermajority shareholder voting
- ✓ Expanded shareholder engagement
- ✓ Regular review of governance practices
- ✓ Expanded ESG initiatives

FLEETCOR has made significant improvements in Compensation Governance

- ✓ CEO compensation aligned with Company performance
- ✓ NEO (other than CEO) comp aligned with Company and Division performance
- ✓ Total compensation levels aligned with peer companies
- ✓ Base salary levels general alignment with the peer median
- ✓ Target bonus levels general alignment with the peer median
- ✓ Compensation overwhelmingly in stock
- ✓ Significant stock ownership requirements
- ✓ Different performance metrics for different compensation components
- ✓ Incentive payouts tied closely to achieving published guidance
- ✓ CEO equity incentive based on financial and relative metrics
- ✓ CEO equity incentive tied to longer performance period
- ✓ No repricing or cashing out of underwater stock options or stock appreciation
- ✓ No hedging or pledging of common shares
- ✓ No excise tax gross-up
- ✓ No excessive perquisites
- ✓ Stronger compensation Clawback Policy
- ✓ Double-trigger change of control provisions
- ✓ Below-market severance coverage
- ✓ Shareholder engagement includes Compensation Committee Chair, additional Board members, and management
- ✓ Regular review of compensation programs
- ✓ Independent Compensation Consultant



Responsive to Shareholder Feedback

FLEETCOR'S Board and Compensation Committee are committed to being responsive to shareholder feedback.



WHAT WE HEARD	WHAT WE DID
EPS metrics should not be used in both cash and equity incentives	Linked CEO's equity award to 3-year financial goal and relative total shareholder return incentive linked to net revenue, M&A execution and growth initiatives.
Lack of relative performance metric	Incorporated a relative TSR metric in CEO's 2019 equity award
Single equity performance metric	Tied CEO's 2019 equity incentive (no options) to two metrics - Adj. EPS and relative T
Equity performance period too short	Created an evaluation period of 3-year end-to-end goals for CEO's equity incentive
Cash and equity incentives should not have same targets	Eliminated redundancy and adopted distinct goal levels
Too many stock options	100% of CEO's equity in 2019 granted in the form of Performance-based restricted stock. Balanced stock options and performance shares to properly incentivize other NEOs
Lack of rigor of goals	Aligned 2019 metrics with budgeted performance and investor guidance
Incentive goal binary	Adopted sliding payout scale
Too much discretion	Limited discretion by creating distinct quantitative metrics
Insufficient clawback policy	Adopted expanded clawback policy
Lack of CD&A transparency	Streamlined and organized CD&A, focused on pay-for-performance

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FLEETCOR has taken dramatic steps to align CEO compensation principles with shareholder feedback and best practices

- ✓ Total target compensation for both 2018 and 2019 set in alignment with peer median
- ✓ Base pay restricted to 2018 amounts
- ✓ Incentives earned only upon satisfaction of quantitative goals (no discretion)
- ✓ Cash and equity incentives performance metrics vastly different, including both operational and shareholder return metrics
- ✓ Grant of only performance based restricted stock and no stock options
- ✓ 3-year evaluation period for equity incentives
- ✓ Relative total shareholder return evaluation in addition to financial goal requirements
- ✓ New grants subject to enhanced clawback policy
- ✓ Increased equity ownership requirements to 6x base pay



Appendix Non-GAAP to GAAP Reconciliations

About Non-GAAP Financial Measures

This presentation includes certain measures described below that are non-GAAP financial measures. Adjusted net income is calculated as net income adjusted to eliminate (a) non-cash stock based compensation expense related to share based compensation awards, (b) amortization of deferred financial costs, discounts and intangible assets, amortization of the premium recognized on the purchase of receivables, and our proportionate share of amortization of intangible assets at our equity method investment, and (c) other non-recurring items, such as the impact of the Tax Act, impairment of investment, asset write-offs, restructuring costs, gains and related taxes due to disposition of assets and a business, loss on extinguishment of debt, legal settlements, and unauthorized access impact. We prepare adjusted net income to eliminate the effect of items that we do not consider indicative of our core operating performance. We may also refer to adjusted net income as free cash flow or cash net income.

Adjusted net income is a supplemental measure of operating performance that does not represent and should not be considered as an alternative revenues, net income or cash flow from operations, as determined by U.S. generally accepted accounting principles, or U.S. GAAP, and our calculation thereof may not be comparable to that reported by other companies. We believe it is useful to exclude non-cash stock based compensation expense from adjusted net income because non-cash equity grants made at a certain price and point in time do not necessarily reflect how our business is performing any particular time and stock based compensation expense is not a key measure of our core operating performance. We also believe that amortization expense can vary substantially from company to company and from period to period depending upon their financing and accounting methods, the fair value and average expected life of their acquired intangible assets, their capital structures and the method by which their assets were acquired; therefore, we have excluded amortization expense from our adjusted net income. We also believe one-time non-recurring gains, losses and impairment charges do not necessarily reflect how our investments and business are performing.

Organic revenue growth is calculated as revenue growth in the current period adjusted for the impact of changes in the macroeconomic environment (to include fuel price, fuel price spreads and changes in foreign exchange rates) over revenue in the comparable prior period adjusted to include/remove the impact of acquisitions and/or divestitures and non-recurring items that have occurred subsequent to that period. We believe that organic revenue growth is a macro-neutral, one-time items, and consistent acquisition/divestiture/non-recurring item basis is useful to investors for understanding the performance of FLEETCOR.

Management uses adjusted net income, adjusted net income per diluted share and organic revenue growth :

- as measurements of operating performance because they assist us in comparing our operating performance on a consistent basis;
- for planning purposes, including the preparation of our internal annual operating budget;
- to allocate resources to enhance the financial performance of our business; and
- to evaluate the performance and effectiveness of our operational strategies.

We believe adjusted net income, adjusted net income per diluted share and organic revenue growth are key measures used by FLEETCOR and investors as supplemental measures to evaluate the overall operating performance of companies in our industry. By providing these non-GAAP financial measures together with reconciliations, we believe we are enhancing investors' understanding of our business and our results of operations, as well as assisting investors in evaluating how well we are executing strategic initiatives.

Reconciliations of GAAP results to non-GAAP results are provided in the attached Appendix.

Reconciliation of Net Income to Adjusted Net Income and Adjusted Net Income per Diluted Share

(\$ in millions, except per share amounts)

	Year Ended December 31, ³								
	2019	2018	2017	2016	2015	2014	2013	2012	2011
Net income	\$895	\$811	\$740	\$452	\$362	\$369	\$285	\$216	\$141
Net income per diluted share	\$9.94	\$8.81	\$7.91	\$4.75	\$3.85	\$4.24	\$3.36	\$2.52	\$1.71
Adjustments:									
Stock-based compensation expense	61	70	93	64	90	38	27	19	22
Amortization of intangible assets, premium on receivables, deferred financing costs and discounts	217	227	233	184	181	100	56	38	25
Net gain on disposition of assets/business	—	(153)	(109)	—	—	—	—	—	—
Investment (gains) losses	3	7	45	36	40	—	—	—	—
Loss on write-off of fixed assets	2	9	—	—	—	—	—	—	—
Loss on extinguishment of debt	—	2	3	—	—	16	—	—	3
Non recurring net gain at equity method investment	—	—	—	(11)	—	—	—	—	—
Legal settlements	6	6	11	—	—	—	—	—	—
Restructuring costs	3	5	1	—	—	—	—	—	—
Unauthorized access impact	—	2	—	—	—	—	—	—	—
Other non-cash adjustments	—	—	2	—	—	(29)	—	—	—
Total pre-tax adjustments	291	175	279	274	311	125	83	57	49
Income tax impact of pre-tax adjustments at the effective tax rate ^{1,4}	(62)	(39)	(93)	(67)	(81)	(46)	(24)	(17)	(15)
Impact of investment sale, other discrete item and tax reform ²	62	23	(127)	—	—	—	—	—	—
Adjusted net income	\$1,062	\$970	\$799	\$659	\$593	\$448	\$343	\$256	\$181
Adjusted net income per diluted share	\$11.79	\$10.53	\$8.54	\$6.92	\$6.30	\$5.15	\$4.05	\$2.99	\$2.1
Diluted Shares Outstanding	90.1	92.2	93.6	95.2	94.1	87.0	84.7	85.7	83.7

1. Includes discrete tax effect of non-cash investment gain. Also excludes impact of a Section 199 tax adjustment related to a prior tax year on the 2019 effective income tax rate.
2. Represents the impact to taxes from the reversal of a valuation allowance related to the disposition of our investment in Masternaut of \$64.9 million and \$0.8 million in the second and fourth quarter of 2019, respectively, and impact of tax reform adjustments included in our effective tax rate of \$22.7 million in the third quarter of 2018, respectively. Also, includes the impact of a discrete tax i for a Section 199 adjustment related to a prior tax year in the third quarter of 2019 results of \$1.8 million.
3. The sums of pre-tax adjustments and adjusted net income may not equal the totals presented due to rounding.
4. Excludes the results of our equity method investment on our effective tax rate, as results from our equity method investment are reported within the Consolidated Income Statements on a post-tax basis and no tax-over-book outside basis differences related to our equity method investment are expected to reverse. Also excludes the net gain realized upon our disposition of Nextraq, representing a pretax gain of \$175.0 million and tax on gain of \$65.8 million. The tax on the gain is included in "Net gain on disposition of asset/business".

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