UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

| FORM 8-K | | |
|--|---|--|
| of the Securities Exchange Act | of 1934 | 7, 2024 |
| | | |
| 001-35004 | | 72-1074903 |
| (Commission | | (I.R.S. Employer Identification No.) |
| Atlanta GA | | 30305 (Zip Code) |
| t's telephone number, including area c | ode: (770) 449-0479 | |
| Not Applicable Former name or former address, if changed sinc | ce last report | |
| | | of the registrant under any of the |
| er the Exchange Act (17 CFR 240.14a-1) | 2) | |
| to Rule 14d-2(b) under the Exchange Act | t (17 CFR 240.14d-2(| (b)) |
| o Rule 13e-4(c) under the Exchange Act | (17 CFR 240.13e-4(| 2)) |
| Act: | | |
| Trading Symbols(s) | Name of each | exchange on which registered |
| CPAY | New ' | York Stock Exchange |
| emerging growth company as defined in I ct of 1934 (§240.12b-2 of this chapter). | | rities Act of 1933 (§230.405 of this tion period for complying with any ne |
| | CURRENT REPORT Pursuant to Section 13 or 1s of the Securities Exchange Act t (Date of Earliest Event Report Corpay, Inc. Exact name of registrant as specified in 001-35004 (Commission File Number) Atlanta GA t's telephone number, including area of Not Applicable Former name or former address, if changed since ing is intended to simultaneously satisfy under the Securities Act (17 CFR 230.42) er the Exchange Act (17 CFR 240.14a-1 of Rule 13e-4(c) under the Exchange Act of Rule 13e-4(c) under the Exchange Act of Rule Trading Symbols(s) CPAY emerging growth company as defined in the | CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 t (Date of Earliest Event Reported): November 7 Corpay, Inc. Exact name of registrant as specified in its charter) 001-35004 (Commission File Number) Atlanta GA t's telephone number, including area code: (770) 449-0479 Not Applicable Former name or former address, if changed since last report ing is intended to simultaneously satisfy the filing obligation of the exchange Act (17 CFR 230.425) er the Exchange Act (17 CFR 240.14a-12) o Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(c) or Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c) Act: Trading Symbols(s) Name of each Act: Trading Symbols(s) Name of each New Temerging growth company as defined in Rule 405 of the Secur |

Item 2.02 Results of Operations and Financial Condition.

On November 7, 2024, Corpay, Inc. (the "Company") issued a press release announcing its financial results for the three and nine months ended September 30, 2024. A copy of the press release is attached as Exhibit 99.1, which is incorporated by reference in its entirety. The information in this item, including Exhibit 99.1, is being furnished, not filed. Accordingly, the information in this item will not be incorporated by reference into any registration statement filed by Corpay, Inc. under the Securities Act of 1933, as amended, unless specifically identified as being incorporated into it by reference.

Item 7.01 Regulation FD Disclosure.

The Company has made available on its website in the investor relations section an earnings release supplement.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 Corpay, Inc. press release dated November 7, 2024

104 Cover Page Interactive Data File (formatted as Inline XBRL)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Corpay, Inc.

November 7, 2024

By: /s/ Tom Panther

Tom Panther
Chief Financial Officer

Exhibit Index

Exhibit No. Description 99.1 Press release dated November 7, 2024. 104 Cover Page Interactive Data File (formatted as Inline XBRL).

Corpay Reports Third Quarter 2024 Financial Results

Surpasses \$1 Billion in quarterly revenue

Atlanta, Ga., November 7, 2024 — Corpay, Inc. (NYSE: CPAY), a corporate payments company, today reported financial results for its third quarter ended September 30, 2024.

"We surpassed \$1 billion in quarterly revenue for the first time, led by Corporate Payments organic growth of 18%. Business fundamentals were quite good with same store sales and retention improving and sales remaining strong," said Ron Clarke, chairman and chief executive officer, Corpay, Inc. "We're confident that our revenue growth will accelerate in the fourth quarter, which positions us well heading into 2025."

Financial Results for Third Quarter of 2024:

GAAP Results

- Revenues increased 6% to \$1,029.2 million in the third quarter of 2024, compared with \$970.9 million in the third quarter of 2023, which included \$13 million of revenue from our sold Russia business.
- Net income attributable to Corpay increased 2% to \$276.4 million in the third quarter of 2024, compared with \$271.5 million in the third quarter of 2023.
- Net income per diluted share attributable to Corpay increased 7% to \$3.90 in the third quarter of 2024, compared with \$3.64 per diluted share in the third quarter of 2023.

Non-GAAP Results1

- Organic revenue growth was 6% in the third quarter of 2024.
- EBITDA¹ increased 5% to \$557.7 million in the third quarter of 2024, compared to \$528.9 million in the third quarter of 2023, up 8% ex-Russia.
- Adjusted net income attributable to Corpay¹ increased 6% to \$354.5 million in the third quarter of 2024, compared with \$335.1 million in the third quarter of 2023.
- Adjusted net income per diluted share attributable to Corpay¹ increased 11% to \$5.00 in the third quarter of 2024, compared with \$4.49 per diluted share in the third quarter of 2023, up 14% ex-Russia.

"Our revenue performance and strong expense control were on display this quarter as revenue increased \$53 million sequentially, and we delivered \$355 million of adjusted net income," said Tom Panther, chief financial officer, Corpay, Inc. "We closed the Paymerang acquisition on July 1st, and we are on track to closing the GPS Capital Markets acquisition in the coming months. We are well on our way to realizing our synergy targets and integrating both companies."

Updated 2024 Outlook:

"For the full year, we are maintaining our cash EPS guide of \$19.00 per share and slightly lowering our revenue guide to \$3,995 million at the mid-point due to slightly unfavorable fuel prices and fx rates. We are out-looking 13% revenue growth and 21% earnings growth at the mid-point for the fourth quarter. For the fourth quarter, we expect revenue growth acceleration across each of our segments and the realization of synergies from the Paymerang acquisition," concluded Panther.

For 2024, Corpay, Inc.'s updated financial guidance¹ is as follows:

- Total revenues between \$3,980 million and \$4,010 million;
- Net income between \$1,061 million and \$1,081 million;
- Net income per diluted share between \$14.82 and \$15.02;
- Adjusted net income between \$1,355 million and \$1,375 million; and
- Adjusted net income per diluted share between \$18.90 and \$19.10.

For fourth quarter 2024, Corpay, Inc.'s updated financial guidance¹ is as follows:

- Total revenues between \$1,040 million and \$1,070 million;
- Net income per diluted share between \$4.28 and \$4.48; and
- Adjusted net income per diluted share between \$5.25 and \$5.45.

Corpay's guidance assumptions are as follows:

For the balance of the year:

- Weighted average U.S. fuel prices of \$3.26 per gallon;
- Fuel price spreads relatively flat with the 2024 average; and
- Foreign exchange rates equal to the October 2024 average.

For the full year:

- Interest expense between \$380 million and \$390 million;
- Approximately 72 million fully diluted shares outstanding;
- An effective tax rate of approximately 23% to 24%; and
- No impact related to material acquisitions not closed.

Increase of Term Loan B Credit Facility and Increase in Share Repurchase Authorization:

On September 26, 2024, the Company completed a \$500 million upsizing to the Term Loan B credit facility, at substantially similar terms to the existing debt. The proceeds were used to pay down the revolver; consequently, the incremental debt had a minimal impact on the Company's leverage position at quarter end. The Board is also announcing today an increase in the share repurchase authorization by \$1 billion, as authorized on November 5, 2024.

Conference Call:

The Company will host a conference call to discuss third quarter 2024 financial results today at 5:00 pm ET. Hosting the call will be Ron Clarke, chief executive officer, Tom Panther, chief financial officer and Jim Eglseder, investor relations. The conference call will be webcast live from the Company's investor relations website at http://investor.corpay.com. The conference call can also be accessed live over the phone by dialing (800) 445-7795 or (203) 518-9856; the Conference ID is "CORPAY". A replay will be available one hour after the call and can be accessed by dialing (844) 512-2921 or (412) 317-6671 for international callers; the replay access ID is 11157076. The replay will be available through Thursday, November 14, 2024. Prior to the conference call, the Company will post supplemental financial information that will be discussed during the call and live webcast.

Forward-Looking Statements:

This press release contains forward-looking statements within the meaning of the federal securities laws. Statements that are not historical facts, including statements about Corpay's beliefs, assumptions, expectations and future performance, are forward-looking statements. Forward-looking statements can be identified by the use of words such as "anticipate," "intend," "believe," "estimate," "plan," "seek," "project" or "expect," "may," "will," "would," "could" or "should," the negative of these terms or other comparable terminology.

These forward-looking statements are not a guarantee of performance, and you should not place undue reliance on such statements. We have based these forward-looking statements largely on preliminary information, internal estimates and management assumptions, expectations and plans about future conditions, events and results. Forward-looking statements are subject to many uncertainties and other variable circumstances, such as our ability to successfully execute our strategic plan, manage our growth and achieve our performance targets; the impact of macroeconomic conditions, including any recession that has occurred or may occur in the future, and whether expected trends, including retail fuel prices, fuel price spreads, fuel transaction patterns, electric vehicle, and retail lodging price trends develop as anticipated and we are able to develop successful strategies in light of these trends; our ability to attract new and retain existing partners, fuel merchants, and lodging providers, their promotion and support of our products, and their financial performance; the failure of management assumptions and estimates, as well as differences in, and changes to, economic, market, interest rate, interchange fees, foreign exchange rates, and credit conditions, including changes in borrowers' credit risks and payment behaviors; the risk of higher borrowing costs and adverse financial market conditions impacting our funding and liquidity, and any reduction in our credit ratings; our ability to successfully manage our credit risks and the sufficiency of our

allowance for expected credit losses; our ability to securitize our trade receivables; the occurrence of fraudulent activity, data breaches or failures of our information security controls or cybersecurity-related incidents that may compromise our systems or customers' information; any disruptions in the operations of our computer systems and data centers; the international operational and political risks and compliance and regulatory risks and costs associated with international operations; the impact of international conflicts, including between Russia and Ukraine, as well as within the Middle East, on the global economy or our business and operations; our ability to develop and implement new technology, products, and services; any alleged infringement of intellectual property rights of others and our ability to protect our intellectual property; the regulation, supervision, and examination of our business by foreign and domestic governmental authorities, as well as litigation and regulatory actions, including the lawsuit filed by the Federal Trade Commission (FTC); the impact of regulations and related requirements relating to privacy, information security and data protection; derivative and hedging activities; use of third-party vendors and ongoing third-party business relationships; and failure to comply with anti-money laundering (AML) and anti-terrorism financing laws; changes in our senior management team and our ability to attract, motivate and retain qualified personnel consistent with our strategic plan; tax legislation initiatives or challenges to our tax positions and/or interpretations, and state sales tax rules and regulations; the risks of mergers, acquisitions and divestitures, including, without limitation, the related time and costs of implementing such transactions, integrating operations as part of these transactions and possible failures to achieve expected gains, revenue growth and/or expense savings from such transactions; our ability to remediate material weaknesses and the ongoing effectiveness of internal control over financial reporting; our restatement of prior quarterly financial statements discussed in our Annual Report of Form 10-K for the year ended December 31, 2024 (the "2023 Form 10-K") may affect investor confidence and raise reputational issues and may subject us to additional risks and uncertainties, including increased professional costs and the increased possibility or legal proceedings and regulatory inquiries, as well as the other risks and uncertainties identified under the caption "Risk Factors" in the 2023 Form 10-K filed with the Securities and Exchange Commission ("SEC") on February 29, 2024 and subsequent filings with the SEC made by us. These factors could cause our actual results and experience to differ materially from any forward-looking statement made herein. The forward-looking statements included in this press release are made only as of the date hereof and we do not undertake, and specifically disclaim, any obligation to update any such statements as a result of new information, future events or developments, except as specifically stated or to the extent required by law. You may access Corpay's SEC filings for free by visiting the SEC web site at www.sec.gov.

About Non-GAAP Financial Measures:

This press release includes non-GAAP financial measures, which are used by the Company as supplemental measures to evaluate its overall operating performance. The Company's definitions of the non-GAAP financial measures used herein may differ from similarly titled measures used by others, including within our industry. By providing these non-GAAP financial measures, together with reconciliations to the most directly comparable GAAP financial measures, we believe we are enhancing investors' understanding of our business and our results of operations, as well as assisting investors in evaluating how well we are executing strategic initiatives. See the appendix for additional information regarding these non-GAAP financial measures and a reconciliation to the most directly comparable GAAP measure.

The Company refers to free cash flow, cash net income and adjusted net income attributable to Corpay interchangeably, a non-GAAP financial measure. Adjusted net income attributable to Corpay is calculated as net income attributable to Corpay, adjusted to eliminate (a) non-cash stock based compensation expense related to stock based compensation awards, (b) amortization of deferred financing costs, discounts, intangible assets, amortization of the premium recognized on the purchase of receivables, and amortization attributable to the Company's noncontrolling interest, (c) integration and deal related costs, and (d) other non-recurring items, including unusual credit losses, certain discrete tax items, the impact of business dispositions, impairment charges, asset write-offs, restructuring costs, loss on extinguishment of debt, and legal settlements and related legal fees. We adjust net income for the tax effect of adjustments using our effective income tax rate, exclusive of certain discrete tax items. We calculate adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay to eliminate the effect of items that we do not consider indicative of our core operating performance.

Adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay are supplemental measures of operating performance that do not represent and should not be considered as an alternative to net income, net income per diluted share or cash flow from operations, as determined by U.S. generally accepted accounting principles, or U.S. GAAP. We believe it is useful to exclude non-cash share based compensation expense from adjusted net income because non-cash equity grants made at a certain price and point in time do not necessarily reflect how our business is performing at any particular time and share based compensation expense is not a key measure of our core operating performance. We also believe that amortization expense can vary substantially from company to company and from period to period depending upon their financing and accounting methods, the fair value and average expected life of their acquired

intangible assets, their capital structures and the method by which their assets were acquired; therefore, we have excluded amortization expense from our adjusted net income. Integration and deal related costs represent business acquisition transaction costs, professional services fees, short-term retention bonuses and system migration costs, etc., that are not indicative of the performance of the underlying business. We also believe that certain expenses, discrete tax items, gains on business disposition, recoveries (e.g. legal settlements, write-off of customer receivable, etc.), gains and losses on investments, and impairment charges do not necessarily reflect how our investments and business are performing. We adjust net income for the tax effect of each of these adjustments items using the effective tax rate during the period, exclusive of discrete tax items.

Organic revenue growth is calculated as revenue growth in the current period adjusted for the impact of changes in the macroeconomic environment (to include fuel price, fuel price spreads and changes in foreign exchange rates) over revenue in the comparable prior period adjusted to include or remove the impact of acquisitions and/or divestitures and non-recurring items that have occurred subsequent to that period. We believe that organic revenue growth on a macro-neutral, one-time item, and consistent acquisition/divestiture/non-recurring item basis is useful to investors for understanding the performance of Corpay.

EBITDA is defined as earnings before interest, income taxes, interest expense, net, other expense (income), depreciation and amortization, loss on extinguishment of debt, investment loss/gain and other operating, net. EBITDA margin is defined as EBITDA as a percentage of revenue.

Management uses adjusted net income attributable to Corpay, adjusted net income per diluted share attributable to Corpay, organic revenue growth and EBITDA:

- as measurements of operating performance because they assist us in comparing our operating performance on a consistent basis;
- for planning purposes, including the preparation of our internal annual operating budget;
- to allocate resources to enhance the financial performance of our business; and
- to evaluate the performance and effectiveness of our operational strategies.

About Corpay

Corpay (NYSE: CPAY) is a global S&P 500 corporate payments company that helps businesses and consumers manage and pay expenses in a simple, controlled manner. Corpay's suite of modern payment solutions help its customers better manage vehicle-related expenses (e.g. fueling and parking), travel expenses (e.g. hotel bookings) and accounts payable (e.g. paying vendors). This results in our customers saving time and ultimately spending less. Corpay – Payments made easy. For more information, please visit www.corpay.com.

Contact:

Investor Relations Jim Eglseder, 770-417-4697 Jim.Eglseder@corpay.com

¹ Reconciliations of GAAP results to non-GAAP results are provided in Exhibit 1, 5 and 6 attached. Additional supplemental data is provided in Exhibits 2-4. A reconciliation of GAAP guidance to non-GAAP guidance is provided in Exhibit 7.

Corpay, Inc. and Subsidiaries Unaudited Consolidated Statements of Income (In thousands, except per share amounts)

| | Three Mon | ths | Ended Septer | mber 30, | Nine Mont | ths | Ended Septen | ıber 30, |
|--|-----------------|-----|---------------------|----------|-----------------|-----|--------------|----------|
| | 2024 | | 2023 | % Change | 2024 | | 2023 | % Change |
| Revenues, net | \$ 1,029,197 | \$ | 970,892 | 6 % | \$ 2,940,158 | \$ | 2,820,399 | 4 % |
| Expenses: | | | | | | | | |
| Processing | 223,695 | | 208,217 | 7 % | 640,305 | | 618,449 | 4 % |
| Selling | 94,160 | | 85,954 | 10 % | 283,392 | | 253,958 | 12 % |
| General and administrative | 153,659 | | 147,839 | 4 % | 458,698 | | 461,879 | (1)% |
| Depreciation and amortization | 89,546 | | 84,750 | 6 % | 258,648 | | 252,658 | 2 % |
| Other operating, net | 5 | | (845) | NM | 306 | | 633 | NM |
| Total operating expense | 561,065 | | 525,915 | 7 % | 1,641,349 | | 1,587,577 | 3 % |
| Operating income | 468,132 | | 444,977 | 5 % | 1,298,809 | | 1,232,822 | 5 % |
| Other expenses: | | | | | | | | |
| Investment loss (gain) | 469 | | 30 | NM | 266 | | (142) | NM |
| Other (income) expense, net | (101) | | (13,432) | NM | 7,522 | | (15,110) | NM |
| Interest expense, net | 104,441 | | 88,285 | 18 % | 288,206 | | 256,566 | 12 % |
| Loss on extinguishment of debt | 5,040 | | <u> </u> | NM | 5,040 | | <u>—</u> | NM |
| Total other expense | 109,849 | | 74,883 | 47 % | 301,034 | | 241,314 | 25 % |
| Income before income taxes | 358,283 | | 370,094 | (3)% | 997,775 | | 991,508 | 1 % |
| Provision for income taxes | 82,021 | | 98,598 | (17)% | 240,047 | | 265,475 | (10)% |
| Net income | 276,262 | | 271,496 | 2 % | \$ 757,728 | \$ | 726,033 | 4 % |
| Less: Net income attributable to noncontrolling interest | (135) | | | NM | (63) | | _ | NM |
| Net income attributable to Corpay | \$ 276,397 | \$ | 271,496 | 2 % | \$ 757,791 | \$ | 726,033 | 4 % |
| Basic earnings per share | \$ 3.98 | \$ | 3.71 | 7 % | 10.75 | \$ | 9.87 | 9 % |
| Diluted earnings per share | \$ 3.90 | \$ | 3.64 | 7 % | \$ 10.53 | \$ | 9.72 | 8 % |
| Weighted average shares outstanding: | | | | | | | | |
| Basic shares | 69,518 | | 73,165 | | 70,460 | | 73,523 | |
| Diluted shares | 70,901 | | 74,604 | | 71,976 | | 74,733 | |

Corpay, Inc. and Subsidiaries Consolidated Balance Sheets (In thousands, except share and par value amounts)

| | Septe | ember 30, 2024 | December 31, 2023 |
|---|--------------|----------------|--------------------------|
| | | Unaudited) | |
| Assets | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ | 1,303,464 | \$ 1,389,648 |
| Restricted cash | | 2,851,547 | 1,751,887 |
| Accounts and other receivables (less allowance) | | 2,639,473 | 2,161,586 |
| Securitized accounts receivable — restricted for securitization investors | | 1,314,000 | 1,307,000 |
| Assets held for sale | | 66,265 | _ |
| Prepaid expenses and other current assets | | 606,199 | 474,144 |
| Total current assets | | 8,780,948 | 7,084,265 |
| Property and equipment, net | | 378,424 | 343,154 |
| Goodwill | | 5,927,838 | 5,644,958 |
| Other intangibles, net | | 2,152,599 | 2,085,663 |
| Investments | | 64,606 | 69,521 |
| Other assets | | 333,996 | 248,691 |
| Total assets | \$ | 17,638,411 | \$ 15,476,252 |
| Liabilities and Equity | | | |
| Current liabilities: | | | |
| Accounts payable | \$ | 1,825,725 | \$ 1,624,995 |
| Accrued expenses | | 434,571 | 356,118 |
| Customer deposits | | 3,204,612 | 2,397,279 |
| Securitization facility | | 1,314,000 | 1,307,000 |
| Current portion of notes payable and lines of credit | | 1,177,148 | 819,749 |
| Liabilities held for sale | | 8,034 | |
| Other current liabilities | | 385,582 | 320,612 |
| Total current liabilities | | 8,349,672 | 6,825,753 |
| Notes payable and other obligations, less current portion | | 5,271,596 | 4,596,156 |
| Deferred income taxes | | 462,418 | 470,232 |
| Other noncurrent liabilities | | 440,587 | 301,752 |
| Total noncurrent liabilities | | 6,174,601 | 5,368,140 |
| Commitments and contingencies | | -, , , , . , . | |
| Stockholders' equity: | | | |
| Common stock | | 130 | 129 |
| Additional paid-in capital | | 3,531,445 | 3,266,185 |
| Retained earnings | | 8,950,450 | 8,192,659 |
| Accumulated other comprehensive loss | | (1,461,974) | (1,289,099) |
| Treasury stock | | (7,932,768) | (6,887,515) |
| Total Corpay stockholders' equity | | 3,087,283 | 3,282,359 |
| Noncontrolling interest | | 26,855 | |
| Total equity | | 3,114,138 | 3,282,359 |
| Total liabilities and equity | \$ | 17,638,411 | \$ 15,476,252 |
| | * | 17,000,111 | - 15,170,252 |

Corpay, Inc. and Subsidiaries Unaudited Consolidated Statements of Cash Flows (In thousands)

| | N | ine Months End | ded So | eptember 30, |
|---|-------------|----------------|--------|--------------|
| | | 2024 | | 2023 |
| Operating activities | | | | |
| Net income | \$ | 757,728 | \$ | 726,033 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | |
| Depreciation | | 88,902 | | 82,028 |
| Stock-based compensation | | 80,593 | | 89,917 |
| Provision for credit losses on accounts and other receivables | | 81,561 | | 103,495 |
| Amortization of deferred financing costs and discounts | | 5,876 | | 5,417 |
| Amortization of intangible assets and premium on receivables | | 169,746 | | 170,630 |
| Loss on extinguishment of debt | | 5,040 | | _ |
| Deferred income taxes | | (18,985) | | (18,911) |
| Gain on disposition of business, net | | | | (13,712) |
| Investment loss (gain) | | 266 | | (142) |
| Other non-cash operating expense, net | | 306 | | 633 |
| Changes in operating assets and liabilities (net of acquisitions/disposition) | | 120,860 | | 239,242 |
| Net cash provided by operating activities | | 1,291,893 | | 1,384,630 |
| Investing activities | | | | |
| Acquisitions, net of cash acquired | | (245,719) | | (429,914) |
| Purchases of property and equipment | | (131,067) | | (117,158) |
| Proceeds from disposal of a business, net of cash disposed | | _ | | 197,025 |
| Other | | (1,453) | | 4,401 |
| Net cash used in investing activities | | (378,239) | | (345,646) |
| Financing activities | | | | |
| Proceeds from issuance of common stock | | 184,668 | | 101,202 |
| Repurchase of common stock | | (1,039,248) | | (546,910) |
| Borrowings on securitization facility, net | | 7,000 | | 109,000 |
| Deferred financing costs | | (8,493) | | (238) |
| Proceeds from notes payable | | 825,000 | | ` <u> </u> |
| Principal payments on notes payable | | (92,625) | | (70,500) |
| Borrowings from revolver | | 7,167,000 | | 6,495,000 |
| Payments on revolver | | (6,743,000) | | (6,770,000) |
| (Payments) borrowings on swing line of credit, net | | (140,713) | | 180,723 |
| Other | | 16,647 | | 264 |
| Net cash provided by (used in) financing activities | | 176,236 | | (501,459) |
| Effect of foreign currency exchange rates on cash | | (76,414) | | (30,431) |
| Net increase in cash and cash equivalents and restricted cash | | 1,013,476 | _ | 507,094 |
| Cash and cash equivalents and restricted cash, beginning of period | | 3,141,535 | | 2,289,180 |
| Cash and cash equivalents and restricted cash, end of period | \$ | 4,155,011 | \$ | 2,796,274 |
| Supplemental cash flow information | | 1,100,011 | Ψ | 2,750,271 |
| Cash paid for interest, net | \$ | 369,804 | \$ | 327,099 |
| Cash paid for income taxes, net | | | | • |
| Casii paid ioi income taxes, net | \$ | 264,559 | \$ | 319,764 |

Exhibit 1 RECONCILIATION OF NON-GAAP MEASURES (In thousands, except shares and per share amounts) (Unaudited)

The following table reconciles net income attributable to Corpay to adjusted net income attributable to Corpay and adjusted net income per diluted share attributable to Corpay:*

| | Thi | ree Months En | ded | September 30, | N | ine Months End | led S | September 30, |
|--|-----|---------------|-----|---------------|----|----------------|-------|---------------|
| | | 2024 | | 2023 | | 2024 | | 2023 |
| Net income attributable to Corpay | \$ | 276,397 | \$ | 271,496 | \$ | 757,791 | \$ | 726,033 |
| Stock based compensation | | 28,506 | | 29,073 | | 80,593 | | 89,917 |
| Amortization ¹ | | 60,883 | | 58,304 | | 175,622 | | 176,047 |
| Loss on extinguishment of debt | | 5,040 | | | | 5,040 | | , — |
| Integration and deal related costs | | 5,071 | | 9,269 | | 16,434 | | 24,734 |
| Restructuring and related costs ² | | 2,190 | | 873 | | 8,444 | | 2,452 |
| Other ^{2,3} | | (399) | | 2,914 | | 7,646 | | 2,522 |
| Gain on disposition of business | | _ | | (13,712) | | _ | | (13,712) |
| Total pre-tax adjustments | | 101,291 | | 86,721 | | 293,779 | | 281,960 |
| Income taxes ⁴ | | (23,179) | | (23,104) | | (70,682) | | (75,540) |
| Adjusted net income attributable to Corpay | \$ | 354,509 | \$ | 335,113 | \$ | 980,888 | \$ | 932,453 |
| Adjusted net income per diluted share attributable to Corpay | \$ | 5.00 | \$ | 4.49 | \$ | 13.63 | \$ | 12.48 |
| Diluted shares | | 70,901 | | 74,604 | | 71,976 | | 74,733 |

¹ Includes consolidated amortization related to intangible assets, premium on receivables, deferred financing costs and debt discounts.

² Certain prior period amounts have been reclassified to conform with current period presentation.

³ Includes losses and gains on foreign currency transactions, legal expenses, and removes the amortization attributable to the Company's noncontrolling interest.

⁴ Represents provision for income taxes of pre-tax adjustments.

^{*} Columns may not calculate due to rounding.

Exhibit 2
Key Performance Indicators, by Segment and Revenue Per Performance Metric on a GAAP Basis and Pro Forma and Macro Adjusted

(In millions except revenues, net per key performance metric) (Unaudited)

| The following table presents revenu | e and revent | | eported | thic by segme | | Forma and | Macro Adju | sted ² |
|-------------------------------------|--------------|--|-------------|---------------|-----------|-----------|--------------|-------------------|
| | Three | | ded Septemb | per 30, | | | ided Septemb | |
| VEHICLE DAVIMENTS | 2024 | 2023 | Change | % Change | 2024 | 2023 | Change | % Change |
| VEHICLE PAYMENTS | | * *********************************** | 0.0 | | | | | 40.4 |
| - Revenues, net | \$506.8 | \$500.6 | \$6.2 | 1% | \$522.1 | \$501.3 | \$20.8 | 4% |
| - Transactions | 206.7 | 152.8 | 53.9 | 35% | 206.7 | 193.7 | 13.0 | 7% |
| - Revenues, net per transaction | \$2.45 | \$3.28 | \$(0.83) | (25)% | \$2.53 | \$2.59 | \$(0.06) | (2)% |
| - Tag transactions ³ | 21.6 | 20.0 | 1.7 | 8% | 21.6 | 20.0 | 1.7 | 8% |
| - Parking transactions | 61.7 | 9.3 | 52.4 | NM | 61.7 | 56.1 | 5.6 | 10% |
| - Fleet transactions | 113.3 | 117.6 | (4.3) | (4)% | 113.3 | 111.7 | 1.6 | 1% |
| - Other transactions | 10.0 | 5.9 | 4.1 | 69% | 10.0 | 5.9 | 4.1 | 69% |
| CORPORATE PAYMENTS | | | | | | | | |
| - Revenues, net | \$321.9 | \$257.8 | \$64.0 | 25% | \$320.3 | \$271.2 | \$49.1 | 18% |
| - Spend volume | \$42,808 | \$39,437 | \$3,371 | 9% | \$42,808 | \$40,079 | \$2,729 | 7% |
| - Revenues, net per spend \$ | 0.75% | 0.65% | 0.10% | 15% | 0.75% | 0.68% | 0.07% | 11% |
| LODGING PAYMENTS | | | | | | | | |
| - Revenues, net | \$134.0 | \$141.4 | \$(7.4) | (5)% | \$133.9 | \$141.4 | \$(7.5) | (5)% |
| - Room nights | 10.1 | 9.2 | 0.9 | 10% | 10.1 | 9.2 | 0.9 | 10% |
| - Revenues, net per room night | \$13.28 | \$15.41 | \$(2.12) | (14)% | \$13.27 | \$15.41 | \$(2.14) | (14)% |
| OTHER ¹ | | | ì | Ì | | | ì | ` ′ |
| - Revenues, net | \$66.5 | \$71.0 | \$(4.5) | (6)% | \$66.5 | \$71.0 | \$(4.6) | (6)% |
| - Transactions | 353.3 | 324.0 | 29.3 | 9% | 353.3 | 324.0 | 29.3 | 9% |
| - Revenues, net per transaction | \$0.19 | \$0.22 | \$(0.03) | (14)% | \$0.19 | \$0.22 | \$(0.03) | (14)% |
| CORPAY CONSOLIDATED REVENUES | | | | | | | | |
| - Revenues, net | \$1,029.2 | \$970.9 | \$58.3 | 6% | \$1,042.8 | \$984.9 | \$57.9 | 6% |

¹ Other includes Gift and Payroll Card operating segments.

NM = Not Meaningful

² See Exhibit 5 for a reconciliation of Pro forma and Macro Adjusted revenue by segment and metrics, non-GAAP measures, to the GAAP equivalent.

³ Represents total tag subscription transactions in the quarter. Average monthly tag subscriptions for the third quarter of 2024 is 7.2 million.

^{*} Columns may not calculate due to rounding.

Exhibit 3
Revenues by Geography and Segment
(In millions)
(Unaudited)

| Revenues, net by Geography* | Three Months Ended September 30, Nine Months Ended September | | | | | | | per 30, |
|-----------------------------|--|-------|--------|-------|----------|-------|----------|---------|
| | 2024 | % | 2023 | % | 2024 | % | 2023 | % |
| US | \$ 573 | 56 % | \$ 561 | 58 % | \$ 1,606 | 55 % | \$ 1,610 | 57 % |
| Brazil | 145 | 14 % | 134 | 14 % | 442 | 15 % | 382 | 14 % |
| UK | 131 | 13 % | 115 | 12 % | 377 | 13 % | 333 | 12 % |
| Other | 180 | 17 % | 161 | 17 % | 515 | 18 % | 495 | 18 % |
| Consolidated Revenues, net | \$ 1,029 | 100 % | \$ 971 | 100 % | \$ 2,940 | 100 % | \$ 2,820 | 100 % |

^{*}Columns may not calculate due to rounding.

| Revenues, net by Segment* | Thr | ee Months End | led Septen | ıber 30, | Nine | Months End | ed Septem | ber 30, |
|----------------------------|----------|---------------|------------|----------|----------|------------|-----------|---------|
| | 2024 | % | 2023 | % | 2024 | % | 2023 | % |
| Vehicle Payments | \$ 507 | 49 % | \$ 501 | 52 % | \$ 1,511 | 51 % | \$ 1,506 | 53 % |
| Corporate Payments | 322 | 31 % | 258 | 27 % | 876 | 30 % | 730 | 26 % |
| Lodging Payments | 134 | 13 % | 141 | 15 % | 368 | 13 % | 400 | 14 % |
| Other | 67 | 6 % | 71 | 7 % | 186 | 6 % | 184 | 7 % |
| Consolidated Revenues, net | \$ 1,029 | 100 % | \$ 971 | 100 % | \$ 2,940 | 100 % | \$ 2,820 | 100 % |

^{*}Columns may not calculate due to rounding.

Exhibit 4
Segment Results*
(In thousands)

| | | Three Mon | ths I | Ended Septem | ber 30, | | Nine Mon | ths I | Ended Septem | ber 30, |
|--------------------------------|-------------|-----------|-------|--------------|------------|----|-----------|-------|-------------------|----------|
| | | 20241 | | 20232 | % Change | | 20241 | | 2023 ² | % Change |
| Revenues, net: | | | | | | ' | | ' | | |
| Vehicle Payments | \$ | 506,803 | \$ | 500,632 | 1 % | \$ | 1,511,142 | \$ | 1,505,752 | _ 9 |
| Corporate Payments | | 321,850 | | 257,842 | 25 % | | 875,725 | | 730,026 | 20 9 |
| Lodging Payments | | 134,023 | | 141,389 | (5)% | | 367,695 | | 400,287 | (8) |
| Other ³ | | 66,521 | | 71,029 | (6)% | | 185,596 | | 184,334 | 1 9 |
| | \$ | 1,029,197 | \$ | 970,892 | 6 % | \$ | 2,940,158 | \$ | 2,820,399 | 4 ' |
| Operating income: | | | | | | | | | | |
| Vehicle Payments | \$ | 244,308 | \$ | 244,908 | — % | \$ | 712,028 | \$ | 700,894 | 2 ' |
| Corporate Payments | | 136,876 | | 104,903 | 30 % | | 362,143 | | 280,993 | 29 |
| Lodging Payments | | 65,501 | | 74,023 | (12)% | | 169,169 | | 196,832 | (14) |
| Other ³ | | 21,447 | | 21,143 | 1 % | | 55,469 | | 54,103 | 3 ' |
| | \$ | 468,132 | \$ | 444,977 | 5 % | \$ | 1,298,809 | \$ | 1,232,822 | 5 ' |
| Depreciation and amortization: | | | | | | | | | | |
| Vehicle Payments | \$ | 50,635 | \$ | 49,905 | 1 % | \$ | 150,722 | \$ | 152,181 | (1) |
| Corporate Payments | | 23,845 | | 20,417 | 17 % | | 65,346 | | 58,356 | 12 |
| Lodging Payments | | 12,328 | | 12,189 | 1 % | | 35,923 | | 35,248 | 2 ' |
| Other ³ | | 2,738 | | 2,239 | 22 % | | 6,657 | | 6,873 | (3) |
| | \$ | 89,546 | \$ | 84,750 | 6 % | \$ | 258,648 | \$ | 252,658 | 2 ' |
| Capital expenditures: | <u> </u> | | | | | | | | | |
| Vehicle Payments | \$ | 29,711 | \$ | 28,346 | 5 % | \$ | 88,159 | \$ | 82,332 | 7 ' |
| Corporate Payments | | 9,167 | | 4,740 | 93 % | | 24,024 | | 19,416 | 24 ' |
| Lodging Payments | | 5,012 | | 3,661 | 37 % | | 14,427 | | 10,534 | 37 |
| Other ³ | _ | 1,746 | | 1,489 | 17 % | | 4,315 | | 4,877 | (12) |
| | \$ | 45,636 | \$ | 38,236 | 19 % | \$ | 130,925 | \$ | 117,159 | 12 |

¹ Results from Zapay acquired in the first quarter of 2024 are reported in the Vehicle Payments segment from the date of acquisition. Results from Paymerang acquired in the third quarter of 2024 are reported in the Corporate Payments segment from the date of acquisition.

² The results of our Russian business disposed of in August 2023 are included in our Vehicle Payments segment for all periods prior to disposition.

³ Other includes Gift and Payroll Card operating segments.

^{*}Columns may not calculate due to rounding.

Exhibit 5 Reconciliation of Non-GAAP Revenue and Key Performance Metric by Segment to GAAP (In millions) (Unaudited)

| | | Reven | ues, r | net | | Key Perform | nance] | Metric |
|---|----|---------------|--------|---------------|----|-----------------|---------|-------------|
| | Th | ree Months En | ded S | September 30, | 1 | Three Months En | ded Se | ptember 30, |
| | | 2024* | | 2023* | | 2024* | | 2023* |
| VEHICLE PAYMENTS - TRANSACTIONS | | | | | | | | |
| Pro forma and macro adjusted | \$ | 522.1 | \$ | 501.3 | | 206.7 | | 193.7 |
| Impact of acquisitions/dispositions | | _ | | (0.7) | | _ | | (40.9) |
| Impact of fuel prices/spread | | 3.6 | | _ | | _ | | _ |
| Impact of foreign exchange rates | | (18.9) | | | | <u> </u> | | _ |
| As reported | \$ | 506.8 | \$ | 500.6 | | 206.7 | | 152.8 |
| CORPORATE PAYMENTS - SPEND | | | | | | | | |
| Pro forma and macro adjusted | \$ | 320.3 | \$ | 271.2 | \$ | 42,808 | \$ | 40,079 |
| Impact of acquisitions/dispositions | | _ | | (13.4) | | _ | | (642) |
| Impact of fuel prices/spread | | _ | | _ | | _ | | _ |
| Impact of foreign exchange rates | | 1.5 | | | | <u> </u> | | _ |
| As reported | \$ | 321.9 | \$ | 257.8 | \$ | 42,808 | \$ | 39,437 |
| LODGING PAYMENTS - ROOM NIGHTS | | | | | | | | |
| Pro forma and macro adjusted | \$ | 133.9 | \$ | 141.4 | | 10.1 | | 9.2 |
| Impact of acquisitions/dispositions | | _ | | _ | | _ | | _ |
| Impact of fuel prices/spread | | _ | | _ | | _ | | _ |
| Impact of foreign exchange rates | | 0.2 | | | | | | _ |
| As reported | \$ | 134.0 | \$ | 141.4 | | 10.1 | | 9.2 |
| OTHER¹- TRANSACTIONS | | | | | | | | |
| Pro forma and macro adjusted | \$ | 66.5 | \$ | 71.0 | | 353.3 | | 324.0 |
| Impact of acquisitions/dispositions | | _ | | _ | | _ | | _ |
| Impact of fuel prices/spread | | _ | | _ | | _ | | _ |
| Impact of foreign exchange rates | | 0.1 | | | | | | _ |
| As reported | \$ | 66.5 | \$ | 71.0 | | 353.3 | | 324.0 |
| CORPAY CONSOLIDATED REVENUES | | | | | | | | |
| Pro forma and macro adjusted | \$ | 1,042.8 | \$ | 984.9 | | | | |
| Impact of acquisitions/dispositions | | _ | | (14.0) | | | | |
| Impact of fuel prices/spread ² | | 3.6 | | _ | | Intentionall | v Left | Blank |
| Impact of foreign exchange rates ² | | (17.1) | | _ | | | | |
| As reported | \$ | 1,029.2 | \$ | 970.9 | | | | |

¹ Other includes Gift and Payroll Card operating segments.

² Revenues reflect the negative impact of movements in foreign exchange rates of approximately \$17 million and negative fuel prices of approximately \$5 million, partially offset by approximately \$8 million of positive impact from fuel price spreads.

^{*} Columns may not calculate due to rounding.

Exhibit 6 RECONCILIATION OF NON-GAAP EBITDA MEASURES (In millions) (Unaudited)

The following table reconciles EBITDA and EBITDA margin to net income from operations.*

| | Th | ree Months E | nded S | eptember 30, | | Nine Months En | ded Se | eptember 30, |
|--------------------------------|----|--------------|--------|--------------|----|----------------|--------|--------------|
| | | 2024 | | 2023 | | 2024 | | 2023 |
| Net income from operations | \$ | 276.3 | \$ | 271.5 | \$ | 757.7 | \$ | 726.0 |
| Provision for income taxes | | 82.0 | | 98.6 | | 240.0 | | 265.5 |
| Interest expense, net | | 104.4 | | 88.3 | | 288.2 | | 256.6 |
| Other (income) expense, net | | (0.1) | | (13.4) | | 7.5 | | (15.1) |
| Investment loss (gain) | | 0.5 | | _ | | 0.3 | | (0.1) |
| Depreciation and amortization | | 89.5 | | 84.8 | | 258.6 | | 252.7 |
| Loss on extinguishment of debt | | 5.0 | | _ | | 5.0 | | _ |
| Other operating, net | | _ | | (0.8) | | 0.3 | | 0.6 |
| EBITDA | \$ | 557.7 | \$ | 528.9 | \$ | 1,557.8 | \$ | 1,486.1 |
| | | | | | | | | |
| Revenues, net | \$ | 1,029.2 | \$ | 970.9 | \$ | 2,940.2 | \$ | 2,820.4 |
| EBITDA margin | | 54.2 % | ó | 54.5 % |) | 53.0 % |) | 52.7 % |

^{*} Columns may not calculate due to rounding.

Exhibit 7 RECONCILIATION OF NON-GAAP GUIDANCE MEASURES

(In millions, except per share amounts) (Unaudited)

The following table reconciles full year 2024 and fourth quarter 2024 financial guidance for net income to adjusted net income and adjusted net income per diluted share, at both ends of the range:

| \$ \$ \$ | 1,061 14.82 108 235 42 385 (91) 1,355 18.90 | \$ \$ \$ | 1,081 15.02 108 235 42 385 (91) 1,375 19.10 |
|----------------|---|---|---|
| \$ | 14.82 108 235 42 385 (91) 1,355 18.90 | \$ \$ \$ | 15.02 108 235 42 385 (91 1,375 19.10 |
| <u> </u> | 108 235 42 385 (91) 1,355 18.90 | <u>\$</u> | 108 235 42 385 (91 1,375 |
| | 235 42 385 (91) 1,355 18.90 | \$ | 235 42 385 (91 1,375 19.10 |
| | 235 42 385 (91) 1,355 18.90 | \$ | 235 42 385 (91 1,375 19.10 |
| | 385 (91) 1,355 18.90 72 | \$ | (91 1,375 19.10 |
| | (91) 1,355 18.90 | \$ | (91 1,375 19.10 |
| | 1,355 18.90 | \$ | 1,375 |
| | 18.90 | \$ | 19.10 |
| \$ | 72 | | |
| | | | 72 |
| | | | |
| | Q4 2024 (| GUIDA | NCE |
| | Low* | | High* |
| \$ | 303 | \$ | 323 |
| \$ | 4.28 | \$ | 4.48 |
| | 28 | | 28 |
| | 59 | | 59 |
| | 4 | | 4 |
| | 91 | | 91 |
| | (20) | _ | (20 |
| \$ | 374 | \$ | 394 |
| \$ | 5.25 | \$ | 5.45 |
| | 72 | | 72 |
| | \$ | \$ 4.28 28 59 4 91 (20) \$ 374 \$ 5.25 | \$ 4.28 \$ 28 59 4 91 (20) \$ 374 \$ 5.25 |